# RELATIONSHIP BETWEEN MANAGERS' AWARENESS AND PERCEPTION WITH CSR IMPLEMENTATION OF SMES IN WILAYAH PERSEKUTUAN PUTRAJAYA, MALAYSIA

 $\mathbf{B}\mathbf{y}$ 

## NUR AMIRA BINTI MOHD FAUZI



and the state of t

STATE OF THE

Project Paper Submitted in Partial Fulfillment as the Requirement for the Master in Communication Degree in the Faculty of Arts, Communication and Education

**IUKL** 

2018

Abstract of project paper presented to the Senate of Infrastructure University Kuala Lumpur in Partial Fulfillment of the Requirement for the degree of Master in Communication Degree in the Faculty of Arts, Communication and Education.

RELATIONSHIP BETWEEN MANAGERS' AWARENESS AND PERCEPTION WITH CSR IMPLEMENTATION OF SMES IN WILAYAH PERSEKUTUAN PUTRAJAYA, MALAYSIA

By

Nur Amira Binti Mohd Fauzi

**June 2018** 

Supervisor: Dr. Kho Suet Nie

Faculty of Arts, Communication and Education

Managers' awareness and perception are crucial aspects of CSR implementation in SMEs. CSR reporting has been an important agenda in companies since 1950s. According to The Star in 2016, SMEs contribute up to 37% to gross domestic product (GDP) and the Malaysian government predicts that this value can rise higher in years. This study is aimed to examine the relationship between managers' level of awareness and perception with CSR implementation of SMEs in Wilayah Persekutuan Putrajaya, Malaysia. This research used quantitative survey method to approach data collection on 101 managers of SMEs in Wilayah Persekutuan Putrajaya, Malaysia. Social Cognitive Theory is engaged in this study to evaluate if standard guideline successfully played its part in inducing SMEs towards CSR implementation. The findings of this study found that managers' level of awareness has no significant relationship with CSR implementation in SMEs. However, managers' level of perception has significant relationship with CSR activities execution in SMEs. Policy makers may use the findings of this study to create awareness of how importance CSR activities execution is through the right medium of short courses that managers require to attend before opening the business.

## **ACKNOWLEDGEMENT**

First of all, I would like to extend my appreciation, especially to the following.

Thank God for the wisdom and perseverance that he bestowed upon me during this final research project, and indeed, throughout my life and his acceptance of my prayers. My gratitude and praises goes to him for giving me the strength to reach this level and to record success in my research study. I would like to express my genuine gratitude to my supervisor Dr. Kho Suet Nie for her guidance and advice through this dissertation to make the research study successful.

I would like to extend my regards and thanks to those who supported me during this research project especially to Dr. Norzita Yunus, Ms. Amli Hazlin, and all my friends who stood and encouraged me to undertake the master's program. The experience has been interesting and rewarding one. Lastly, I would like to profound gratitude to my parents and siblings for their support and prayers during this hectic stage of education. My appreciation also goes to all lecturers and friends that I met during my stay with IUKL.

## **APPROVAL**

This project paper was submitted to the Senate of Infrastructure University Kuala Lumpur (IUKL) and has been accepted as partial fulfilment of the requirement for the degree of Master in Communication. The members of the project paper Examination Committee were as follows:

## Dr. Kho Suet Nie

Lecturer
Faculty of Arts, Communication and Education
Infrastructure University Kuala Lumpur
(Supervisor)

## Dr. Norzita Yunus

Senior Lecturer
Faculty of Arts, Communication and Education
Infrastructure University Kuala Lumpur
(Internal Examiner)

Director

Centre for Postgraduate Stu



(Associate Professor Dr. Manal Mohsen Abood, PhD)

Director

Centre for Postgraduate Studies

Infrastructure University Kuala Lumpur (IUKL)

Date: 13(9)(8

# **DECLARATION**

I, Nur Amira Binti Mohd Fauzi certify that this project, entitled "Relationship
between Managers' Awareness and Perception with CSR Implementation of
SMEs in Wilayah Persekutuan Putrajaya, Malaysia" is the product of my own
research and work, any ideas, quotation from the work of the other people which
already published or otherwise are fully acknowledged in accordance with the
standard referring practices of the discipline.

Date: 7/9/2018

TABLE OF	CON	TENT	Page
ABSTRACT ACKNOWI APPROVAT DECLARA TABLE OF LIST OF TA	LEDG L TION CON ABLE	TENT SS	ii iii iv v vi ix xi
CHAPTER			
1	INT	RODUCTION	1
	1.1	Introduction	1
	1.2	Background of Study	1
	1.3	Problem Statement	3
	1.4	Research Objectives	5
	1.5	Research Questions	5
	1.6	Research Scope	5
	1.7	Significance of Study	8
	1.8	Definition of Key Terms	9
		1.8.1 Corporate Social Responsibility (CSR)	9
		1.8.2 Small-Medium Sized Company (SME)	9
		1.8.3 Manager's Awareness	9
		1.8.4 Manager's Perception	9
	1.9	Summary of the Chapter	9
2	LIT	ERATURE REVIEW	10
	2.1	Definition of Small-Medium Enterprises (SMEs)	10
	2.2	Definition of Corporate Social Responsibility (CSR)	11
	2.3	Social Cognitive Theory as Theoretical Framework	12
	2.4	CSR: Perspective and Implementation	16
	2.5	CSR in Malaysia	16
	2.6	Hypotheses	18
	2.7	Summary of the Chapter	18

3	RES	EARCH	METHODOLOGY	19
	3.1	Introdu	ction	19
	3.2	Researc	h Design	19
	3.3	Populat	ion and Sampling	20
	3.4	Selecti	on of Respondents	20
	3.5	Operat	ional Definition	22
	3.6	Resear	ch Instrumentation	26
	3.7	Data C	ollection Procedure	27
	3.8	Pilot S	tudy	27
	3.9	Data A	nalysis	31
	3.10	Summa	ary of the Chapter	31
4	DAT	'A ANA	LYSIS AND FINDINGS	32
	4.1	Introdu	action	32
	4.2	Demog	graphic Analysis	32
	4.3	Descri	ptive Analysis	34
		4.3.1	Managers' Level of Awareness with CSR	35
			Implementation	
		4.3.2	Managers' Level of Perception with CSR	36
			Implementation	
		4.3.3	CSR Implementation of SMEs in Wilayah	37
			Persekutuan Putrajaya, Malaysia	
		4.3.4	Managers' Level of Awareness, Perception	38
			with CSR Implementation and CSR	
			Implementation of SMEs in Wilayah	
			Persekutuan Putrajaya, Malaysia as a Whole	
		4.3.5	Managers' Level of Awareness, Perception	39
			with CSR Implementation and CSR	
			Implementation of SMEs in Wilayah	
			Persekutuan Putrajaya, Malaysia by Sectors	
		4.3.6	Managers' Level of Awareness, Perception	41
			with CSR Implementation and CSR	
			Implementation of SMEs by Number of	

			Years of SMEs Establishment	
		4.3.7	Managers' Level of Awareness, Perception	43
			with CSR Implementation and CSR	
			Implementation of SMEs in Wilayah	
		¥	Persekutuan Putrajaya, Malaysia by	
			Respondents' Age	
		4.3.8	Managers' Level of Awareness, Perception	45
			with CSR Implementation and CSR	
			Implementation of SMEs in Wilayah	
			Persekutuan Putrajaya, Malaysia by Number	
			of Years of Respondents is in the Managerial	
			Position	
	4.4	Pearso	n's Correlation Test	48
	4.5	Summ	ary of the Chapter	5(
5	DIS	CUSSIC	ON AND CONCLUSION	51
	5.1	Introdu	ection	51
	5.2	Discus	sion of the Findings	51
	5.3	Implica	ations of the Study	53
		5.3.1	Theoretical Implication	53
		5.3.2	Practical Implication	54
	5.4	Limitat	tion of the Study	55
	5.5	Recom	mendation and Future Research	55
	5.6	Conclu	sion	50
REFERENCES		58		
	API	PENDIX	. <b>A</b>	64
	ΔPI	PENDIX	$^{\circ}\mathbf{R}$	69
	7 N.H. J			U.

## LIST OF TABLES

		Pag
Table 3.1	Classification of Respondents' Answers Based on	23
	Variables	
Table 3.2	Sample Items for Relationship between Managers'	24
	Level of Awareness with CSR Implementation	
Table 3.3	Sample Items for Relationship between Managers'	25
	Level of Perception with CSR Implementation	
Table 3.4	Sample Items for CSR Implementation of SMEs in	26
	Wilayah Persekutuan Putrajaya, Malaysia	
Table 3.5	Descriptive Statistics for Relationship between	28
	Managers' Level of Awareness with CSR	
	Implementation	
Table 3.6	Descriptive Statistics for Each Item for Managers'	28
	Level of Awareness with CSR Implementation	
Table 3.7	Descriptive Statistics for Relationship between	29
	Managers' Level of Perception with CSR	
	Implementation	
Table 3.8	Descriptive Statistics for Managers' Level of	29
	Perception with CSR Implementation	
Table 3.9	Descriptive Statistics for CSR implementation of	30
	SMEs in Wilayah Persekutuan Putrajaya, Malaysia	
Table 3.10	Descriptive Statistics for Each Item for CSR	30
	implementation of SMEs in Wilayah Persekutuan	
	Putrajaya, Malaysia	
Table 4.1	Number of Years of SMEs Establishment	34
Table 4.2	Mean and Standard Deviation of Managers' Level of	35
	Awareness with CSR Implementation	
Table 4.3	Mean and Standard Deviation of Managers' Level of	36
	Perception with CSR Implementation	
Table 4.4	Mean and Standard Deviation of CSR Implementation	38

	of SMEs in Wilayah Persekutuan Putrajaya, Malaysia	
Table 4.5	Mean and Standard Deviation between Variables	39
Table 4.6	Mean and Standard Deviation of Managers'	41
	Awareness, Managers' Perception and CSR	
	Implementation of SMEs in Wilayah Persekutuan	
	Putrajaya, Malaysia by Sectors	
Table 4.7	Mean and Standard Deviation of Managers' Level of	43
	Awareness, Perception with CSR Implementation and	
	CSR Implementation of SMEs by Number of Years of	
	SMEs Establishment	
Table 4.8	Mean and Standard Deviation of Managers' Level of	45
	Awareness, Perception with CSR Implementation and	
	CSR Implementation of SMEs in Wilayah Persekutuan	
	Putrajaya, Malaysia by Respondents' Age	
Table 4.9	Mean and Standard Deviation of Managers' Level of	47
	Awareness, Perception with CSR Implementation and	
	CSR Implementation of SMEs in Wilayah Persekutuan	
	Putrajaya, Malaysia by Number of Years of	
	Respondents is in the Managerial Position	
Table 4.10	Result of Pearson's Correlation Test of the	48
	Relationship between Managers' Level of Awareness	
	with CSR Implementation and CSR Implementation of	
	SMEs in Wilayah Persekutuan Putrajaya, Malaysia	
Table 4.11	Result of Pearson's Correlation Test of the	50
	Relationship between Managers' Level of Perception	
	with CSR Implementation and CSR Implementation of	
	SMEs in Wilayah Persekutuan Putrajaya, Malaysia	

X

## LIST OF FIGURES

		Pa
Figure 1.1	SME Statistics 2016	
Figure 1.2	SME Statistics 2016 by States in Malaysia	,
Figure 2.1	SME Corporation Malaysia	1
Figure 2.2	Theoretical Framework	1
Figure 4.1	Percentage of Respondents' Gender	3
Figure 4.2	Number of Respondents' Age	3
Figure 4.3	Percentage of SMEs' Sector	3

## **CHAPTER 1**

#### **INTRODUCTION**

## 1.1 Introduction

Corporate Social Responsibility (CSR) is defined as company's responsibility towards both environment and community in which the company operates. According to the father of CSR, Howard Bowen, in 1953, CSR is defined as "the obligations of businessmen to pursue those policies, to make those decisions, or to follow those lines of action which are desirable in terms of the objectives and values of our society" (Acquier, 2012). CSR plays an important role in influencing all aspects of a company's operation (Hasan, 2016). In other words, CSR is a business approach that contributes to sustainable development by delivering economic, social and environmental benefits for all stakeholders.

CSR plays vital role in both company and stakeholders, where, it grants win-win situation for both parties. For instance, company can improve its public image through monetary donation, volunteerism or build strong partnerships with non-profit organizations. These kinds of activities will enhance company's reputation although company might need to allocate certain amount of money at the first place in performing these activities.

By publicizing the efforts and letting the public know about its philanthropy, company may increase its likelihoods of becoming favorable in the eyes of consumers. Consumers will be impressed and develop positive brand attitudes toward the products (Wang, 2014). This research can be one of the references and guidance for SMEs in Malaysia in projecting their CSR activities in order to maintain sustainable growth of performance.

## 1.2 Background of Study

CSR reporting has been an important agenda in companies since 1950s with different aims. Back in 1950, CSR is aimed to be responsible to society. The focus evolved in

#### REFERENCES

- Acquier, A. (2012). Rediscovering Howard R. Bowen's Legacy: The Unachieved Agenda and Continuing Relevance of Social Responsibilities of the Businessman. *Business & Society*, 50(4), 615. doi:10.1177/0007650311419251
- Algahtani, D. A. (2014, September). Are Leadership and Management Different? A Review. *Journal of Management Policies and Practices*, 2(3), 71 82. doi:10.15640/jmpp.v2n3a4
- Alvi, M. (2016, March 23). A Manual for Selecting Sampling. 1 56. Retrieved June 18, 2018, from https://mpra.ub.uni-muenchen.de/70218/1/MPRA\_paper\_70218.pdf
- Atan, F. Z. (2011). Corporate Social Responsibility by the Malaysian Telecommunication Firms. International Journal of Business and Social Science , 2(5), 198 205. Retrieved April 20, 2018, from http://ijbssnet.com/journals/Vol.\_2\_No.\_5\_%5BSpecial\_Issue\_-\_\_\_March\_2011%5D/25.pdf
- Baldo, M. D. (2014, May). Corporate Social Responsibility, Entrepreneurial Values and Transcendental Virtues in Italian SMEs. *International Journal of Business and Social Science*, 5(6), 25 51. Retrieved April 18, 2018
- Bedenik, N. O. (2013). Corporate Social Responsibility and Company Performance Evidence from European Countries. *The Holistic Approach to Environment*, 3(3), 153 173. doi:1848-0071
- Bhatnagar, R. (2014). Candidate Surveys on Program Evaluation: Examining Instrument Reliability, Validity and Program Effectiveness. *American Journal of Educational Research*, 2(8), 683 690. doi:10.12691/education-2-8-18
- Chow, M. D. (2016, December 9). Zahid: Gov't to develop SMEs into global players, efforts are being intensified. Retrieved June 18, 2018, from New Straits

- Times: https://www.nst.com.my/news/2016/12/195793/zahid-govt-developsmes-global-players-efforts-are-being-intensified
- Echevarria-Cruz, S. (2015, November). Business Ethics and Corporate Social Responsibility Attitudes among SMEs Leaders in Romania. *Proceedings of the 9th International Management Conference*, 830 837. Retrieved April 19, 2018
- Ersoz, H. O. (2012, June). Awareness-rasing Sustainable Business and Corporate Social Responsibility Among Small and Medium-sized Enterprises. 3rd International Symposium on Sustainable Development, 27 40. Retrieved April 19, 2018
- Fathilatul Zakimi Abdul Hamid, R. &. (2014, August). A Case Study of Corporate Social Responsibility by Malaysian Government Link Company. *Procedia Social and Behavioral Sciences*, 164, 600 605. doi:10.1016/j.sbspro.2014.11.152
- Firuza S Madrakhimova, U. (2013). Evolution of the Concept and Definition of Corporate Social Responsibility. *Global Conference on Business and Finance Proceedings*, 8(2), 113. Retrieved January 2, 2018
- Flanagan, E. M. (2014). Key Characteristics of Rural Construction SMEs. *Journal of Construction in Developing Countries*, 19(2), 1 13. Retrieved April 5, 2018, from http://web.usm.my/jcdc/vol19\_2\_2014/JCDC%2019(2)%202014-Art.%201%20(1-13).pdf
- Harizan, C. S. (n. d.). A Study on Corporate Social Responsibility Practices amongst Business Organisations in Malaysia. 1 16. Retrieved April 20, 2018, from https://pdfs.semanticscholar.org/3502/388088bfbf09a093a2c75b2e28d4f19a9 a8b.pdf
- Haron, H. M. (2015, July). Corporate Social Responsibility: A Review on Definitions, Core Characteristics and Theoretical Perspectives.

  Mediterranean Journal of Social Sciences, 6(4), 83 95. doi:2039-2117

- Hasan, M. M. (2016, August). Corporate Social Responsibility Practices by Multinational Companies in Bangladesh. *The Cost and Management*, 44(4), 14 19. doi:ISSN 1817-5090
- Hieu, P. D. (2011, December). Corporate Social Responsibility: A Study on Awareness of Managers and Consumers in Vietnam. *Journal of Accounting and Taxation*, 3(8), 162-170. doi:10.5897/JAT11.016
- Inyang, B. J. (2013). Defining the Role Engagement of Small and Medium-Sized Enterprises (SMEs) in Corporate Social Responsibility (CSR). *International Business Research*, 6(5), 123 132. doi:1913-9012
- Ismail, T. N. (2011). Corporate Social Responsibility: The Influence of the Silver Book. *International Journal of Business and Management Studies*, 3(2), 371 383. doi:1309-8047
- Lewis, J. K. (2016). Corporate Social Responsibility/Sustainability Reporting Among the Fortune Global 250: Greenwashing or Green Supply Chain? Faculty and Staff Articles & Papers, 1 15. Retrieved April 5, 2018, from https://digitalcommons.salve.edu/cgi/viewcontent.cgi?referer=https://www.google.com/&httpsredir=1&article=1056&context=fac\_staff\_pub
- Malaysia, I. D. (2011). *Official Website SME Corp Malaysia*. Retrieved from Official Website SME Corp Malaysia: http://www.smecorp.gov.my/index.php/en/guides/2015-12-21-10-49-38/list-of-companies
- Malaysia, O. W. (2017, April). *SME Statistics*. Retrieved April 18, 2018, from SME Statistics: http://www.smecorp.gov.my/index.php/en/policies/2015-12-21-09-09-49/sme-statistics
- Maldonado-Guzman, G. (2016). Corporate Social Responsibility and Business Performance: The Role of Mexican SMEs. *International Journal of Asian Social Science*, 6(10), 568 579. doi:568-579
- Mohd, A. W. (2008). The Pyramid of Corporate Social Responsibility Model: Empirical Evidence from Malaysian Stakeholder Perspectives. *Malaysian Accounting Review*, 7(2), 29 54. Retrieved April 19, 2018

- Official Website SME Corp Malaysia. (n.d.). Retrieved April 5, 2018, from SME Definition: http://www.smecorp.gov.my/index.php/en/policies/2015-12-21-09-09-49/sme-definition
- Oluwatosin, A. (2012, October). Corporate Social Responsibility and Effectiveness of Small and Medium Enterprises (Smes) In Nigeria. *IOSR Journal of Business and Management*, 5(1), 40 47. doi:2278-487X
- Poussing, N. (n.d.). Investigating the Role of Strategic Corporate Social Responsibility in the Adoption of Sustainability Oriented Innovation.
- Rahim, N. N. (2005). Awareness of Corporate Social Responsibility among Selected Companies in Malaysia: An Exploratory Note. *Malaysian Accounting Review*, 4(1), 11 22. Retrieved April 20, 2018
- Rediscovering Howard R. Bowen's Legacy: The Unachieved Agenda and Continuing Relevance of Social Responsibilities of the Businessman. (2012). *Business & Society*, 50(4), 615. doi:10.1177/0007650311419251
- S.R. Abdulrazak, F. S. (2014). The Basis for Corporate Social Responsibility in Malaysia . *Global Business and Management Research: An International Journal*, 6(3), 210 218. Retrieved April 3, 2018, from https://www.gbmr.ioksp.com/pdf/vol.%206%20no.%203/v6n3-4.pdf
- Sandra Yesenia Pinzon Castro, G. M. (2015, February). The Relationship between Corporate Social Responsibility and Competitiveness in Mexican SMEs. *Journal of Business and Economics*, 6(2), 276 - 285. doi:10.15341/jbe(2155-7950)/02.06.2015/005
- SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2017, September 29). Retrieved from SME Annual Report 2016/17 . (2016/17). (2016/1
- Susanna Loeb, S. D. (2017, March). Descriptive Analysis in Education: A Guide For Researchers. *National Center for Education Evaluation and Regional Assistance*, 1 5. Retrieved June 10, 2018, from https://files.eric.ed.gov/fulltext/ED573325.pdf

- Swigciski, D. (Ed.). (2015, October 30). *Government Policy is Just a Starting Point for Growing SMEs*. Retrieved June 18, 2018, from The Guardian News: https://www.theguardian.com/small-business-network/2015/oct/30/government-policy-start-growing-small-business
- Takiah Mohd Iskandar, N. H. (2017, September). Board of Directors and Ownership Structure: A Study on Small and Medium Enterprises (SMEs) in Malaysia. *Jurnal Pengurusan*, 3(49), 25 - 39. Retrieved April 5, 2018, from http://journalarticle.ukm.my/11301/1/15171-60319-1-PB.pdf
- Takril, Z. A. (2016, November). Corporate Sustainability Reporting in Malaysia: A Research Note. *International Conference on Management & Muamalah* 2016, 288 298. doi:978-967-0850-61-0
- The Star Online. (2017, July 13). Retrieved April 3, 2018, from Star Online: https://www.thestar.com.my/business/business-news/2017/07/13/malaysias-sme-gdp-contribution-to-exceed-40pct/
- Visser, W. (2010). *The Evolution and Revolution of Corporate Social Responsibility*. Retrieved April 6, 2018, from http://www.waynevisser.com/wp-content/uploads/2012/04/chapter\_wvisser\_csr\_2\_0.pdf
- Wang, S.-I. W.-H. (2014). Impact of CSR Perception on Brand Image, Brand Attitude and Buying Willingness: A Study of a Global Café. *International Journal of Marketing Studies*, 6(6), 43 56. doi:1918-7203
- Wood, R. (1989, July). Social Cognitive Theory of Organizational Management. *Academy of Management Review, 14*(3), 361 384. Retrieved April 6, 2018, from https://s3.amazonaws.com/academia.edu.documents/34654262/Wood\_Bandu ra\_AMR\_1989.pdf?AWSAccessKeyId=AKIAIWOWYYGZ2Y53UL3A&Ex pires=1523024126&Signature=Mz7xY7TpDw0yct6F8oww1%2BCzgfw%3D &response-content-disposition=inline%3B%20filename%3DSocial\_Cognitive\_Theor

- Yusof, T. F. (2008). The Pyramid of Corporate Social Responsibility Model: Empirical Evidence from Malaysian Stakeholder Perspectives. *Malaysian Accounting Review*, 7(2), 29 54. Retrieved April 19, 2018
- Zahid Yousaf, M. J. (2015, June). CSR Initiatives in SME and Its Impact on Attaining Competitive Advantages. *The International Journal of Business & Management*, 3(6), 105 111. doi:ISSN 2321 -8916
- Zain, A. A. (2013). Empowering Society for Better Corporate Social Responsibility (CSR): The Case of Malaysia. *Kajian Malaysia*, 31(1), 57 78. Retrieved April 20, 2018, from http://web.usm.my/km/31%281%292013/KM%2031%281%29%20ART%20 4%20%2857-78%29.pdf
- Zainuddin, D. Z. (2013, December). Corporate Social Responsibility Reporting in Malaysia: A Research Note. *Journal of Accounting Perspectives*, 6, 21 36. doi:1985-7136
- Zizah Che Senik, R. M.-L. (2010). Influential Factors for SME Internationalization: Evidence from Malaysia. *Int. Journal of Economics and Management*, 4(2), 285 304. doi:1823 836X